



# FUTURE OF CIVIL SERVICES IN INDIA



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# The Beginnings



At the outset

Issues

Findings

Concerns

Survey Results

Ideas

Timeline

## Role of Civil Servants



Permanent Executives



Administrative machinery



Upholding the rule of law



Policy Implementation & Formulation

## Most Important Qualities expected

1) Integrity



2) Patriotism



**SARDAR  
PATEL**

*“You will not have a **united India** if you do not have a good All-India Service which has the **independence** to speak out its mind”*



# Problems faced by the Civil Services



At the outset

**Issues**

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**Objective**

To get insights on people's perception towards the civil services

**PRIMARY RESEARCH**

*Conducted survey of 51 people, all young working professionals in the age range 21-32 and graduates*

**SECONDARY RESEARCH**

*Published Newspaper Articles*

## VOX POPULI



***Rampant corruptions at all levels***



***Elitist attitude, distinct upper class, urban bias***



***Inefficient service delivery***



***Lack of objectivity in decision making***



# Civil Services Perception Index



At the outset

Issues

**Findings**

Concerns

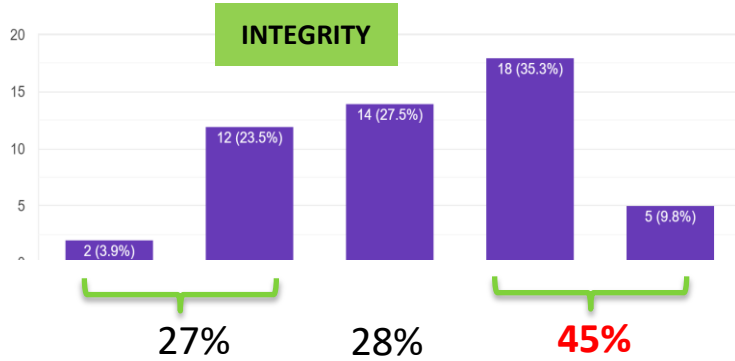
Survey Results

Ideas

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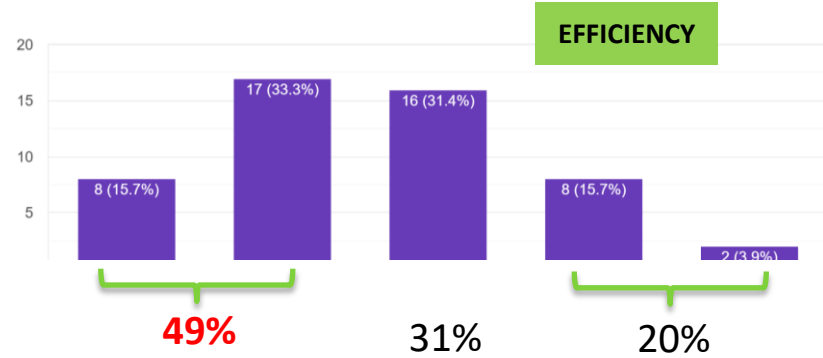
Civil Servants are perceived to be corrupt

51 responses



Civil Servants are perceived to be inefficient

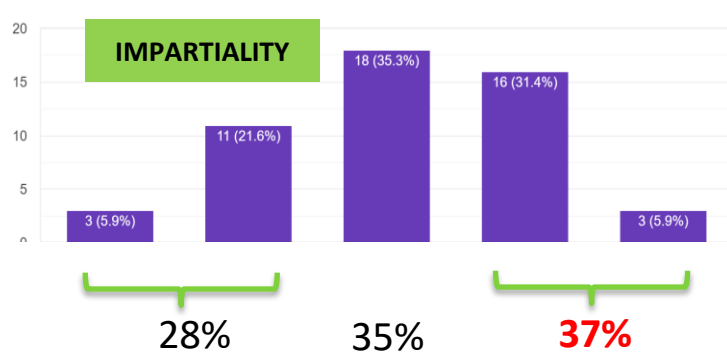
51 responses



**EMPATHY**

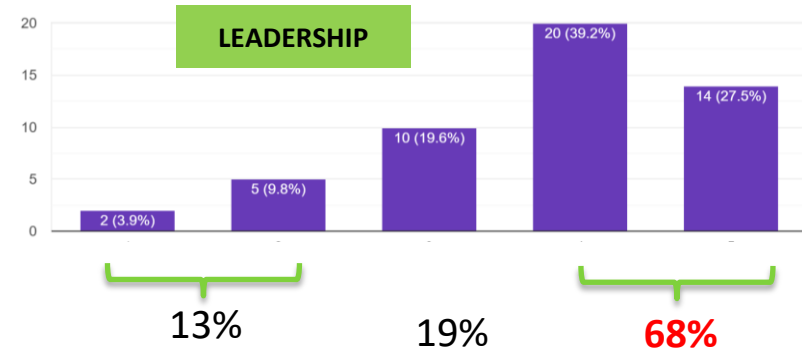
Civil Servants are impartial and treat people in a fair and just manner

51 responses



Civil Servants are role models for society

51 responses





# Opinion on the Civil Services Examination



At the outset

Issues

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**Concerns**

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**Objective**

To get insights on people's perception towards the current format of the civil services examination


**PRIMARY RESEARCH**

*Conducted a survey of Civil Servants of the Batch of 2019 undergoing FC*

**SECONDARY RESEARCH**

*Online Forums to discuss Civil Service Preparation*

## MAJOR INSIGHTS




*Optional Subjects create huge subjectivity and the scaling is not transparent*




*30 minutes of conversation during Interview is not enough to judge a candidate*



*More than an optimum age, number of attempts is a bigger issue*



*Foundation Course is more on the theoretical lecture based side with repetition of already studied subjects*



*CSAT slightly favors students from Mathematics & English medium based background*



# Survey for Officer Trainees



At the outset

Issues

Findings

Concerns

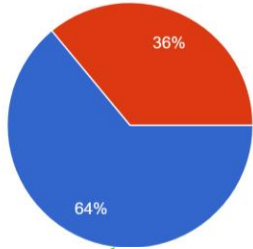
**Survey Results**

Ideas

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CSAT favors aspirants from an English Medium Background due to problems in translation

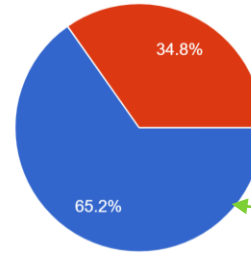
50 responses



62% from English medium

CSAT favors aspirants from a Commerce/Science/Engineering or related background

46 responses

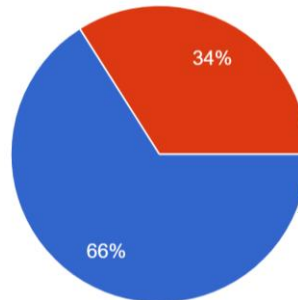


83% from these backgrounds

2/3<sup>rd</sup> Majority for all

Optional Subjects must be scrapped from Mains

50 responses



Most of them feel that Optional affected their final score



# Survey for Officer Trainees



At the Outset

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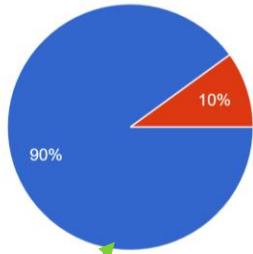
**Survey Results**

Ideas

Timeline

Current format of Personality Test needs to be changed and made more comprehensive

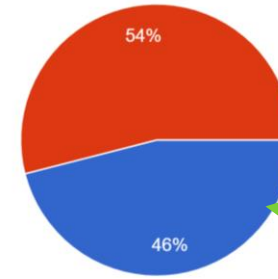
50 responses



64% scored above average

Optimum Age of Entry into Civil Services needs to be lowered

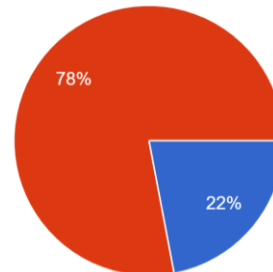
50 responses



88% are <29 aspirants

Should FC Marks be included in the service allocation process?

50 responses





# Recommendations



At the outset

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6

## OPTIMUM AGE

Service specific age caps, e.g. for Technical, lower to 26 as in CAPF and increase for specialized ones

5

## FOUNDATION COURSE

Should not be included in service allocation, More hands on approach

4

## FINAL RESULTS

Declaration of results should be quicker to allow aspirants to decide future course of action



## PRELIMS

Eliminate CSAT, keep 2 GS Papers

1

## MAINS

Remove Optional & keep more compulsory subjects

2

## INTERVIEW

More comprehensive to test more parameters

3





# How we see the Services after 30 years

At the outset

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Roadmap

Common Foundation Course at single academy

Training specific to state socio economic conditions

Differential eligibility criteria within same exam framework

Gradually fade out "mai baap" culture

Gauge Success

2020

2023

2026

2029

2032

2035

2038

2041

2044

2047

2050



Promote Data Driven Governance

Changes made in recruitment & training

Digital Engagement on Social media- Information Transfer and Grievance Redressal



Estimation of Civil Service Perception Index (CSPI)

**Thank You!**